

Minutes of the Meeting of the Welsh Health Specialised Services Committee

held on 23 July 2019 at
Education Centre, University Hospital Llandough,
Penlan Road, Penarth, CF64 2XX

Members Present:

Vivienne Harpwood	(VH)	Chair
Stuart Davies	(SD)	Director of Finance, WHSSC
Gary Doherty	(GD)	Chief Executive, Betsi Cadwaladr UHB
Paul Griffiths	(PG)	Independent Member/Audit Committee Representative
Sharon Hopkins	(SH)	Interim Chief Executive, Cwm Taf Morgannwg UHB
Charles Janczewski	(CJ)	Independent Member/Chair of the WHSSC Quality and Patient Safety Committee
Jason Killens	(JK)	Chief Executive, Welsh Ambulance Services NHS Trust
Sian Lewis	(SL)	Managing Director, WHSSC
Ian Phillips	(IP)	Independent Member
Len Richards	(LR)	Chief Executive, Cardiff and Vale UHB
Carol Shillabeer	(CS)	Chief Executive, Powys THB
Jennifer Thomas	(JT)	Medical Director, WHSSC

Deputies Representing Members:

Sian Harrop-Griffiths (for TM)	(SHG)	Director of Strategy, Swansea Bay UHB
Glyn Jones (for JP)	(GJ)	Director of Finance & Performance/ Deputy Chief Executive, Aneurin Bevan UHB
Karen Miles (for SM)	(KM)	Director of Planning, Performance & Commissioning, Hywel Dda UHB (by VC)

Apologies:

Carole Bell	(CB)	Director of Nursing and Quality Assurance, WHSSC
Steve Moore	(SM)	Chief Executive, Hywel Dda UHB
Tracy Myhill	(TM)	Chief Executive, Swansea Bay UHB
Judith Paget	(JP)	Chief Executive, Aneurin Bevan UHB

In Attendance:

Kieron Donovan	(KD)	Affiliate Members / Chair of the Welsh Clinical Renal Network
Karen Preece	(KP)	Director of Planning, WHSSC
Kevin Smith	(KS)	Committee Secretary & Head of Corporate Services, WHSSC

Andrew Champion

Assistant Director, Evidence Evaluation,
WHSSC

Iolo Doull

Deputy Medical Director

Rosemary Fletcher

Director, NHS Wales Health Collaborative

Tom Kaijaks

Financial Management Graduate Trainee,
Hywel Dda UHB

Andrea Richards

Specialist Services Planning Manager, WHSSC

Melanie Wilkey

Head Of Outcomes Based Commissioning,
CVUHB

Minutes:

Michaella Henderson

(MH)

Corporate Governance Officer, WHSSC

The meeting opened at 13:30hrs

JC19/017	<p>Welcome, Introductions and Apologies</p> <p>The Chair formally opened the meeting and welcomed members.</p> <p>Apologies were noted as above.</p>
JC19/018	<p>Declarations of Interest</p> <p>The Joint Committee noted the standing declarations. No additional declarations were made.</p>
JC19/019	<p>Minutes of the meeting held 14 May 2019 and 28 June 2019</p> <p>The Joint Committee approved the minutes of the meetings held on 14 May 2019 and 28 June 2019 as true and accurate records.</p>
JC19/020	<p>Action Log and Matters Arising</p> <p>The Joint Committee noted there were no outstanding actions on the Action Log.</p> <p>There were no matters arising not dealt with elsewhere on the agenda.</p>
JC19/021	<p>Chair's Report</p> <p>VH reported she had her annual appraisal with the Cabinet Secretary for Health and Social Services the previous week and that her appointment had been renewed for another 12 months on an interim basis.</p>
JC19/022	<p>Report from the Managing Director</p> <p>The Joint Committee received the report from the Managing Director. SL drew attention to the following items within the report which the Members discussed further:</p> <p><i>Radiofrequency Ablation for Barrett's Oesophagus</i></p> <p>Members noted WHSSC had been asked by the NHS Wales Health Collaborative Chief Executive Group to facilitate joint work with the health boards to assess the feasibility and options for a south Wales-based Radiofrequency Ablation service.</p> <p>SL reported that expressions of interest had been received from CVUHB and SBUHB and that, following further discussions, it had been agreed the service would be run from CVUHB. SL noted the work was subject to time pressures because of concerns over the resilience and quality of service for Welsh patients currently being referred to Gloucestershire Royal Hospital and because of scrutiny by a Cross Party Parliamentary Group. Members noted the WHSS Team was expecting to present the proposed service model at the September Joint Committee meeting, with it having gone through Management Group for scrutiny, and that the service development was anticipated to be cost neutral or cost saving.</p>

	<p>Members resolved to:</p> <ul style="list-style-type: none"> • Note the content of the Report.
<p>JC19/023</p>	<p>Adult Thoracic Surgery for South Wales – Consultant Workforce</p> <p>The Joint Committee received a report which summarised the outstanding issues from the November 2018 Joint Committee meeting regarding the single site model for thoracic surgery based at Morriston Hospital, Swansea, and the progress in addressing those issues, and made recommendations regarding the future thoracic surgery consultant workforce model and emergency thoracic surgery cover for the Major Trauma Centre (MTC).</p> <p>SL reported the latest proposal built on the consensus previously achieved regarding the appointment of a fourth consultant at University Hospital Wales (UHW) to support the opening of the MTC, that appointment being subject to ongoing evaluation including a 12 month review. Members noted that during that time the two thoracic centres would develop plans to work together developing a single emergency rota.</p> <p>SL also reported that because of the uncertainty regarding the future consultant workforce requirements for the single thoracic surgery centre at Moriston Hospital, it was proposed that additional funding for two posts be allocated within the revenue requirements of year 3 of the MTC business case when it was considered in September 2019. This would be in addition to the existing establishment of six posts. However funding release would be dependent on assessment of real world experience, updated activity figures, a clearer understanding of the strategic issues highlighted above and the professional advice of the SCTC on emergency cover for major trauma centres. Members noted this would ensure that a fully informed recommendation could be brought back to the Joint Committee for consideration well in advance of the move to a single site and that the new centre would open with the correct number of consultant thoracic surgeons to ensure a safe and sustainable service.</p> <p>LR noted the fourth consultant post at UHW would be used to create better links between CVUHB and SBUHB and to that end the appointed consultant would hold a number of sessions at the new thoracic surgery centre as well as UHW.</p> <p>SHG reported the Implementation Board and a number of Task and Finish Groups were already up and running and working well with both managerial and clinical engagement and that the timeline was working towards inclusion in the 2020-21 IMTP process. Members noted there were a number of potential revenue and capital funding issues which would need to come back to Joint Committee for discussion.</p>



LR brought to Members attention the issue of how Junior Doctor's rotas would be disaggregated between thoracic surgery and cardiac surgery.

Members noted the Implementation Board Risk Register was drafted from the provider perspective and that it should be drafted from the commissioner perspective.

ACTION: It was agreed the Implementation Board Risk Register would be brought to the September meeting for discussion.

In respect of lessons learned, CJ noted the CHC's had questioned the openness of the Independent Panel. SL noted that the methodology had been approved by the Joint Committee and that the Joint Committee had previously complimented WHSSC on using the same internationally recognised methodology due to its robustness. Members agreed there were no concerns regarding the integrity of the process and that the issue was not so much the methodology employed but how outcomes could be shared more broadly and assistance given to the CHCs to help them understand the process.

Members resolved to:

- **Note** the work that has been undertaken by the medical directors of CVUHB and SBUHB as well as the WHSS Team to develop workforce proposals for the consultant thoracic surgical service; and
- **Support** the appointment of an additional consultant thoracic surgeon, funded through the MTC work stream, to support implementation of the MTC from April 2020 initially on an interim basis, pending clarity of level of need; and
- **Support** the allocation of funding for an additional two consultant surgeons (in addition to the existing establishment of six) from the MTC business case when the new single centre at Morrison Hospital is opened – the funding release for which will dependent on consideration by the Joint Committee of the real world experience of the MTC, updated activity figures, a clearer understanding of the strategic issues highlighted above and the formal professional advice of the SCTC on emergency cover for major trauma centres; and
- **Note** the information set out in the May Joint Committee paper which provided assurance around the caveats identified by the affected health boards and the requirement for a report on the lessons learned from the engagement and consultation exercise; and
- **Support** the recommendations going forward to the six affected health boards and agreed that they be asked to confirm their unconditional approval for a single adult Thoracic Surgery Centre based at Morrision Hospital, Swansea.

JC19/024	<p>Major Trauma Service</p> <p>The Joint Committee received a verbal update on the latest developments regarding the MTN.</p> <p>KP reported the CEO's Gateway Review Report had been received and had given an Amber/Red assurance and that work was ongoing to respond to the 11 recommendations that were made therein, monitored by the NHS Wales Health Collaborative. KP noted that the original commissioning timeline was still in place and that the Major Trauma Business Case and Operational Delivery Network case would be presented at the September Joint Committee meeting, having been scrutinised by Management Group.</p> <p>SHG reported TM, as Senior Responsible Officer, was Chair of the Major Trauma Network Board and that, as TM was on annual leave for 3 weeks, SHG would be deputising in her absence.</p> <p>Members agreed there were two important timelines to consider – the implementation timeline for the April 2020 go live date and also the IMTP timelines. Members noted the Directors of Planning had discussed the planning timelines and deliverability of the April 2020 go live date and that the SRO would need to take a view on whether the original timeline was still achievable in light of the Gateway review and the work required to meet the recommendations. It was anticipated that this view would be taken in approximately three weeks' time.</p> <p>Members noted governance around Major Trauma was being discussed by the Directors of Corporate Governance/Board Secretaries in each health board and KS reported that, whilst the Board Secretaries Peer Group had not previously collectively discussed the governance around Major Trauma, they would be doing so at future meetings.</p>
JC19/025	<p>Cystic Fibrosis Business Case</p> <p>The Joint Committee received a paper that provided an update on the implementation of Phase 1 investment for the All Wales Adult Cystic Fibrosis Centre and requested approval for the release of funding for the Adult Cystic Fibrosis Service 2019-20.</p> <p>Members noted the proposal had been considered and approved for recommendation at the June meeting of the WHSSC Management Group the Members of which had noted CVUHB was the only Cystic Fibrosis Unit in the UK without a Home IV service.</p> <p>Members further noted that funding for additional staffing aligned to the capital case for ward expansion had been secured through the 2019-22 Integrated Commissioning Plan (ICP).</p>

	<p>AR reported the WHSS Team, as instructed by the WHSSC Management Group, would be approaching Welsh Government under 'Healthier Wales' for funding for the Home IV service as an alternative to considering it under the 2020-21 ICP.</p> <p>AR reported that the Home IV trial had started, that initial feedback had been positive and the WHSS Team would be evaluating the full trial at the end of August.</p> <p>ACTION: It was agreed an update would be provided at the September or October Joint Committee meeting to align with health board IMTP timetables and to include the full evaluation of the trial.</p> <p>Members were assured that there was no concern over future revenue as the service was not taking beds out of the system and that there would be better clinical provision at new unit.</p> <p>Members resolved to:</p> <ul style="list-style-type: none"> • Note the information presented in the report; and • Approve the release of funding from the 2019-20 ICP slippage to recruit to the remaining posts in Phase 2 Part A to support the current cohort and the continued development of the satellite clinics; and • Support taking forward the case for a recurrent Home IV service and satellite clinic staff to the 2020-21 ICP, in the event that Welsh Government declined separate 'Healthier Wales' funding.
JC19/026	<p>Integrated Performance Report</p> <p>The Joint Committee received the report which provided members with a summary of the performance of services commissioned by WHSSC for April 2019 and details the action being undertaken to address areas of non-compliance.</p> <p>KP reported that work was ongoing to provide a more up-to-date report with a better structure in due course.</p> <p>Members noted the services in escalation. KP reported that since the report had been written, the Bariatric Surgery service at SBUHB had been taken out of escalation.</p> <p>Members noted there had been no need to outsource patients from CVUHB to support the BMT service as previously anticipated, as CVUHB was managing those patients through dialogue and personalised management plans. Members further noted the newly refurbished Haematology Ward would be up and running within the next week or so.</p>

	<p>Members noted a full paper on the Sarcoma service was due to be presented at the September Management Group meeting.</p> <p>SD reported that data issues at NHS Wales Informatics Service had meant the WHSS Team was not receiving live RTT data but that work arounds had been put in place.</p> <p>GJ noted Welsh Government had made £50M available for performance management of RTT for specialised services and requested further information on the allocation of those funds. SD reported the WHSS Planning Team was committed to absolute transparency as to where those resources had been allocated to ensure no duplication and effective management of those resources going forward.</p> <p>Members resolved to:</p> <ul style="list-style-type: none"> • Note the content of the performance report and the actions undertaken to address areas of non-compliance.
JC19/027	<p>Finance Report Month 3 2019-20</p> <p>The Joint Committee received the report the purpose of which was to set out the financial position for WHSSC for the third month of 2019-20.</p> <p>Members noted the financial position reported at Month 3 for WHSSC was an under spend of £600k and a forecast year end under spend of £2,831k.</p> <p>SD reported Welsh Government had reached an agreement with NHS England over the previous year's HRG4+ repricing and the 2019-20 tariff uplift and that Welsh Government had agreed to fund the £8-10M gap.</p> <p>Members resolved to:</p> <ul style="list-style-type: none"> • Note the current financial position and year-end forecast.
JC19/028	<p>Reports from the Joint Sub-Committees</p> <p>Management Group Briefings The Joint Committee received the Management Group Briefings from the meetings held on 23 May 2019 and 27 June 2019.</p> <p>All Wales Individual Patient Funding Request Panel The Joint Committee received the July 2019 report.</p> <p>Integrated Governance Committee The Joint Committee received the July 2019 report.</p> <p>Quality and Patient Safety Committee The Joint Committee received the July 2019 report.</p>

JC19/029

Date and Time of Next Meeting

The Joint Committee noted the next scheduled meeting would take place at 13:00 on 16 September 2019 at Conference Room, WHSSC, Unit G1 The Willowford, Main Avenue, Treforest, CF37 5YL

The meeting closed at 14:22

Chair's Signature:

M. Harwood

Date:

18/12/19